





Utilizing Data-Driven Strategic Approaches to Reduce the Number of People with Serious Mental Illness in Jail

Sarpy County, Nebraska

QUARTERLY REPORT

Q1- SFY 2021

Meeting Date: OCTOBER 22, 2020

Agenda

- 1. Welcome
- 2. Data Discussion
- 3. Other
- 4. Next Meeting is Quarterly; January 2021, Date TBD
- 5. Conclude

Sequential Intercept Model (SIM) Priorities for Change

County Priorities:

- 1. Plan for a specialized law enforcement response to individuals experiencing a mental health crisis.
- 2. Explore developing a Crisis Stabilization Center to provide law enforcement and the community with a single point of contact to access mental health services for individuals in crisis, providing an alternative to jail and/or Emergency Departments.
- 3. Explore building a new jail to expand capacity.

CJ-BH Collaborative Team Priorities:

- 1. Create a Data Analyst position
- 2. Implement Familiar Faces Project
- 3. Enhance Re-entry Planning Efforts; in-reach and warm transitions

Sequential Intercept Model (SIM) PRIORITIES FOR CHANGE (August 2018):

- 1. Creation of a crisis stabilization center located within and utilized by Sarpy County law enforcement agencies accompanied by a single point of entry phone line/triage service.
- 2. Transportation
- 3. Implement utilization of virtual/telehealth crisis response services for jail staff and law enforcement officers in the field.
- 4. Utilization of mobile crisis response staff as a resource to provide assessment to hospital in Sarpy County.
- 5. Provide sufficient medications to person at the point of reentry from the jail to the community, as well as access to medication management and follow-up service in the community in a timely manner.
- 6. Improve data collection and data sharing to identify familiar faces for improved outcomes.
- 7. Expand space in the jail for needed programming and services.
- 8. Utilize data as a tool to access needed funding for services, treatment, and support.
- 9. Expand and increase in-reach services and programs to provide services in the jail at Intercept 3.
- 10. Create a systematic assessment of an individual's social determinants of health prior to reentry, inclusive of familiar and social supports, housing, transportation, income

Stepping Up Key Measures

GOAL 1: Reduce the Number of People with a Serious Mental Illness (SMI) Booked into Jail	GOAL 2: Shorten the Average Length of Stay for People with a Serious Mental Illness (SMI) in Jail
Numerator: the number of adults booked into the jail with a diagnosed SMI during the month Denominator: the average daily total population of the jail for the month	Numerator: the monthly average LOS for those discharged from jail with a SMI Denominator: the average daily total population of the jail for the month
Data Source: Sarpy County Jail Date Provided: Monthly Review Frequency: Monthly Notes: Data through April 2019 reflects individuals with an MH disorder. Data from May 2019 to current reflect individuals with SMI	Data Source: Sarpy County Jail Date Provided: Monthly Review Frequency: Monthly Notes: July 2018 – March 2019 used Mental Health Disorder: April 2019 definition changed to SMI
GOAL 3: Increase the Percentage of Connection to Care for People with a Serious Mental Illness (SMI) in Jail	GOAL 4: Lower the Rates of Recidivism for Individuals with a Serious Mental Illness (SMI) in Jail
Numerator: the number of individuals with a SMI who are represented by the Public Defender's Office who experience an intake into jail that month who are linked to a service via Type 1 or 2 Denominator: number of all people with a SMI who experience intake into jail that month	Numerator: Number of repeat bookings (regardless of reason for booking) Denominator: Total number of bookings
Data Source: Public Defender's Office, Department of Corrections Date Provided: Monthly Review Frequency: Monthly Notes: Data through April 2019 reflects individuals with an MH disorder. Data from May 2019 to current reflect individuals with SMI	Data Source: Sarpy County Jail Date Provided: Monthly Review Frequency: Monthly Notes: Will be compared for the SMI population and non-SMI populations

Stepping Up Key Measures

Definitions

- **SMI (Serious Mental Illness):** Individuals who self report with (i) Schizophrenia, (ii) Schizoaffective Disorder, (iii) Delusional Disorder, (iv) Bipolar Affective Disorder, (v) Major Depression, and (vi) Obsessive Compulsive Disorder
- Connection to Care/Service Type 1: Information & Referral; defined as any one of the following:
 - o Verbal or written information is shared about a service or program with the client
 - o Written contact information about a service or program is shared with the client
- Connection to Care/Service Type 2: Linking to Service; defined as any one of the following:
 - o Verbal or written communication is received confirming that the client and the agency have been connected
 - o Verbal or written communication is received confirming that the client has an appointment
 - o The client is aware of the agency and the agency is aware of the client's need for service.
- Long Acting Injectable (LAI): LAI antipsychotics are a pharmacologic strategy for treating patients with schizophrenia who relapse due to nonadherence to antipsychotic medication
- Recidivism Refers to a person's relapse into criminal behavior and is measured by criminal acts that result in being "re-booked" into jail within the 12 months of the person's last release date.
- Mental Health First Aid (MHFA): is an 8-hour public education training that introduces participants to risk factors and warning signs of mental health problems, builds understanding of the impact, and provides an overview of common treatments. Recertification is required every 3 years.
- Crisis Intervention Training (CIT): The Memphis Crisis Intervention Team (CIT) is innovative police based first responder program that has become nationally known as the "Memphis Model" of pre-arrest jail diversion for those in a mental illness crisis. This program provides law enforcement-based crisis intervention training for helping those individuals with mental illness. Involvement in CIT is voluntary and based in the patrol division of the police department. In addition, CIT works in partnership with those in mental health care to provide a system of services that is friendly to the individuals with mental illness, family members, and the police officers.
- Medication-Assisted Treatment (MAT): is the use of medications with counseling and behavioral therapies to treat substance use disorders and prevent opioid overdoes.

Data Applications Used:

P1-CAD – This system dispatches Law & Fire agencies of Sarpy County.

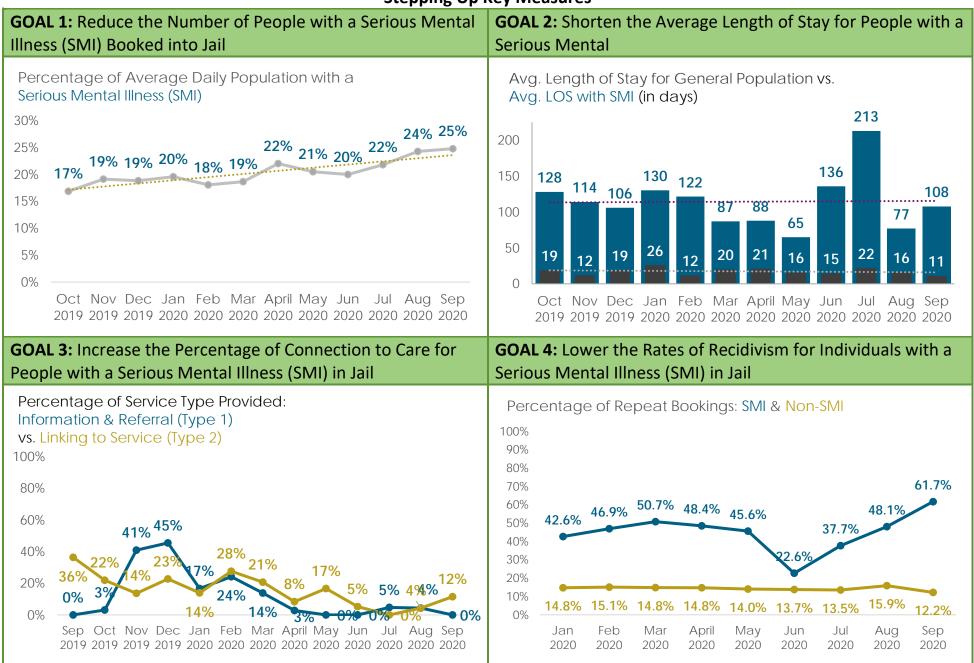
 ${\sf LRMS-Law\ Records\ Management\ System\ for\ the\ Law\ agencies\ of\ Sarpy\ County}.$

ProPhoenix RMS – This will be replacing LRMS for the Law agencies of Sarpy County.

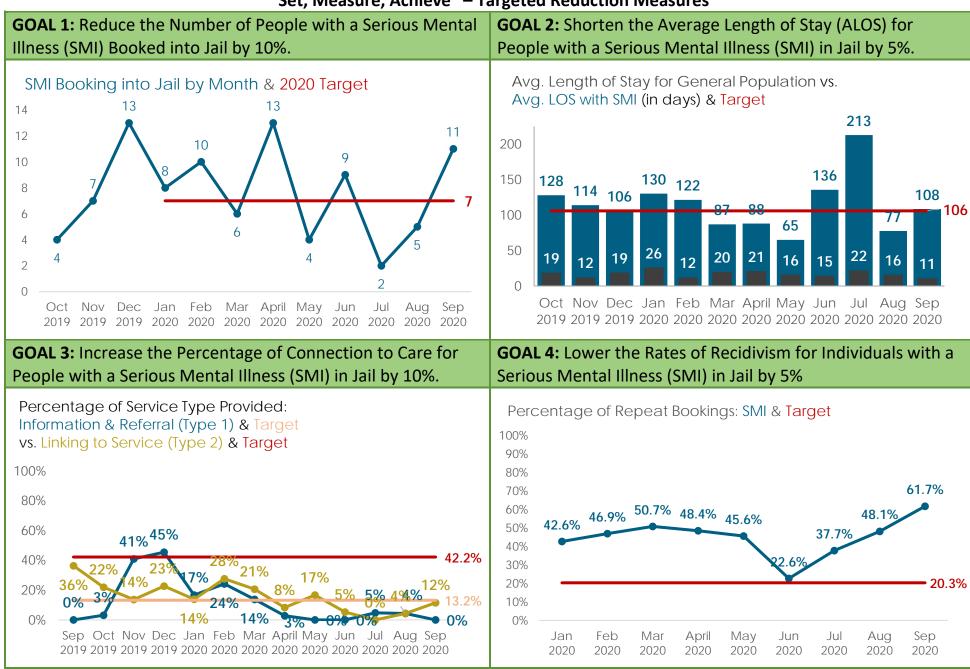
IMACS – Jail booking software used at the Sarpy County Jail.

MH – System used to help track MH type customers.

Stepping Up Key Measures



"Set, Measure, Achieve" – Targeted Reduction Measures



Stepping Up Key Measures

GOAL 1: Reduce the Number of People with a Serious Mental	GOAL 2: Shorten the ALOS for People with a Serious Mental
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Ilness (SMI) Booked into Jail by 10% Annually	Illness (SMI) in Jail by 5% (Annually)
Measure: The number of individuals with an SMI booked into jail each month (Self-Report)	Numerator: The monthly ALOS for those discharged from jail with a SMI Denominator: The average daily total population of the jail for the month
Data Source: Sarpy County Jail Date Provided: Monthly Review Frequency: Monthly Notes: 8-month average for 2019 was 7.75 SMI bookings per month. A 10% reduction would be 7 bookings per month (2 less each month)	Data Source: Sarpy County Jail Date Provided: Monthly Review Frequency: Monthly Notes: 2019 had 111.5 day ALOS for SMI. A 5% reduction is 105.9 days
GOAL 3: Increase the Percentage of Connection to Care for People with a Serious Mental Illness (SMI) in Jail by 10%	GOAL 4: Lower the Rates of Recidivism for Individuals with a Serious Mental Illness (SMI) in Jail by 5% Annually
Numerator: The number of individuals with a SMI who are represented by the Public Defender's Office who experience an intake into jail that month who are linked to a service via Type 1 or 2 Denominator: The number of all people with a SMI who experience intake into jail that month	Numerator: The number of repeat bookings (regardless of reason for booking) Denominator: The total number of bookings
Data Source: Public Defender's Office, Department of Corrections Date Provided: Monthly Review Frequency: Monthly Notes: 2019: Type 1 average was 12%, ten percent increase is 13.2% Type 2 average was 38.4%, ten percent increase is 42.2%	Data Source: Sarpy County Jail Date Provided: Monthly Review Frequency: Monthly Notes: 2019 rate was 21.4% for those with an SMI. 5% reduction is 20.3% rate of recidivism (6 less for year, 106 individuals)

GOAL 1: Reduce the Number of People with a Serious Mental Illness (SMI) Booked into Jail **Champions: Rob Hillabrand and Vicki Maca**

	Strategy	Target	Notes/updates/completion date
a.	Sgt. Hillabrand will share training data with all law enforcement agencies in Sarpy County.	On-Going	CIT training has been postponed until Fall 2020 (post-pandemic); Virtual delivery of CIT is week of Aug 24, 2020.
b.	Sgt. Hillabrand and V. Maca will meet with Bellevue interim Chief of Police and review training data.	Aug. 2020	New CoP Hired Timing to reach out?
C.	Sgt. Hillabrand will share Papillion Fire/Rescue training data for inclusion with packet.	Aug. 2020	
d	SCSO will explore having an in-house MHFA trained trainer.	PAUSE	Impacted by Pandemic
e	Continue to provide MHFA training at the Sarpy/Douglas County training academy for all new hires.	On-Going	
f.	SCSO to host MHFA every Friday (end of June through August).	PAUSE	Impacted by Pandemic
-	911 Call Center, County Attorney Attorney's Office, Public Defender's Office and Proba Trained in MHFA.	tion will have	100% of identified staff
a.		tion will have On-Going	100% of identified staff
a.	Monitor baseline data; develop strategies as needed.		100% of identified staff
a. N Djective 3: T	Monitor baseline data; develop strategies as needed. eed to confirm who Probation rep. Is on Stepping Up team		100% of identified staff Vicki schedule Zoom meeting.
a. <i>N</i> ojective 3: 1 a.	Monitor baseline data; develop strategies as needed. eed to confirm who Probation rep. Is on Stepping Up team rack jail diversions via Mobile Crisis Response (ASAP)	On-Going November 2020	Vicki schedule Zoom meeting.
a. N ojective 3: T a. ojective 4: L	Monitor baseline data; develop strategies as needed. eed to confirm who Probation rep. Is on Stepping Up team rack jail diversions via Mobile Crisis Response (ASAP) Rob H. Jenny, Kim, Joel and Vicki meet to discuss feasibility and definitions.	On-Going November 2020	Vicki schedule Zoom meeting.

a. Develop strategies as needed.	

GOAL 1: Reduce the Number of People with a Serious Mental Illness (SMI) Booked into Jail

Objective 1: Each law enforcement agency in Sarpy County will have 100% of sworn officers trained in either CIT, MHFA or both. Measure: Percentage of Officers with CIT & MHFA Training: 2020 Q3 Number with training / Total Officers 100.0% 100.0% 100.0% 100% 90% Definitions: Percentage of officers (by LE 80% Agency) with CIT and MHFA 70% training 60% Data Source: 48.0% 50% Sgt. Hillabrand SCSO 40% 32.2% 26.8% 30% 20.9% 20% Review Frequency: 12.0% Quarterly 10% 0% **BPD LVPD PPD SCSO**

Analysis:

All law enforcement agencies have 100% sworn officers trained in either CIT or MHFA with the exception of Bellevue Police Department. Recertification for MHFA is required every 3 years.

CIT Training resumed the week of Oct. 19, 2020.

^{**} Data impacted by COVID – 19 as training has been suspended.

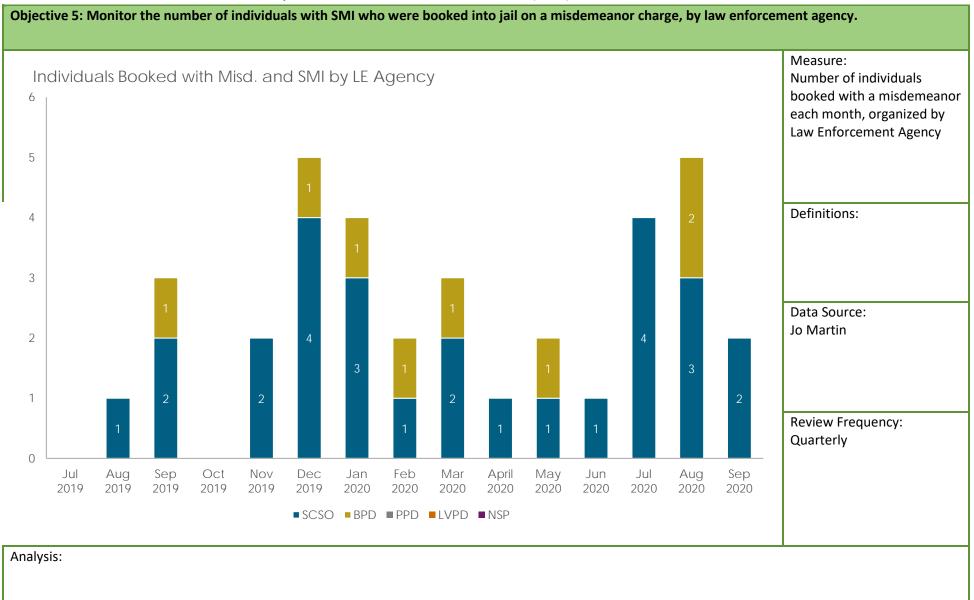
Objective 2: 911 Call Center, County Attorney Attorney's Office, Public Defender's Office and Probation will have 100% of identified staff trained Trained in MHFA. Measure: Number of staff Number of Officials with MHFA Training: 2020 Q3 with MHFA training / total staff 25 20 Definitions: 20 Number of identified staff at each agency with MHFA training 15 Data Source: Sgt. Hillabrand SCSO 10 6 5 3 **Review Frequency:** Quarterly 0 911 Probation SC Pub Def SC Pub Def SC Co Attny Office Staff

Analysis:

This is point in time data gathered at the end of the period of review. Recertification for MHFA is required every 3 years.

Objective 3: Analyze mobile crisis response utilization data (from HFS) by LE agency to determine 2020 goals.	
	Measure:
	Definitions:
	Data Source: Heartland Family Services Trish McArthur
	Review Frequency:
Analysis:	

Objective 4: LE agencies will work toward increasing the number of completed Crisis Intervention Tracking Form on those calls that involve mental health.	
	Measure:
	Definitions:
	Data Source: Sgt. Hillabrand SCSO
	Review Frequency:
Analysis:	



GOAL 2: Shorten the Average Length of Stay for People with a Serious Mental Illness (SMI) in Jail **Champions: Jo Martin, Kate Gatewood and Vicki Maca**

Strategy	Target	Notes/updates/completion date
a. Team will review data and identify needed strategies.		
bjective 2: Stepping Up Team will analyze Mental Health Diversion data and Mental Health Pre-Trial n getting people out of jail and on Pretrial or MH Diversion icki Champion	data in orde	to establish 2020 objectives that foci
 Vicki will schedule a meeting with MH Pretrial, MH Diversion and Region 6 to discuss data collection. Will collect and report on the baseline data; identify opportunities. 	Completed Sept. 2020	
	In-Process	nities to decrease length of stay.
a. Develop workgroup, identify next steps, report to Stepping Up during January 2021 meeting. Workgroup formed and met in Sept., representatives from CA, PD, Jail and Region 6;		nities to decrease length of stay.
meeting.		nities to decrease length of stay.
a. Develop workgroup, identify next steps, report to Stepping Up during January 2021 meeting. Workgroup formed and met in Sept., representatives from CA, PD, Jail and Region 6; PD is going to conduct a case review of 6-8 cases (individuals with an SMI) Goal is to identify any systemic issues or themes that explain why cases involving		nities to decrease length of stay.
a. Develop workgroup, identify next steps, report to Stepping Up during January 2021 meeting. Workgroup formed and met in Sept., representatives from CA, PD, Jail and Region 6; PD is going to conduct a case review of 6-8 cases (individuals with an SMI) Goal is to identify any systemic issues or themes that explain why cases involving individuals with an SMI have a slower progression through court. Will look at bond		nities to decrease length of stay.

GOAL 2: Shorten the Average Length of Stay for People with a Serious Mental Illness (SMI) in Jail

Objective 1: Corrections will work to have 100% of designated staff trained in CIT, MHFA or both. Measure: Number of correctional officers with training / total Percentage of Correctional Officers with CIT & MHFA Training: 2020 Q3 correctional officers 100% 92.0% 90% 80% Definitions: Correctional Officers who have 70% completed CIT and or MHFA 60% 52.0% 50% Data Source: Sgt. Hillabrand SCSO 40% 30% 20% **Review Frequency:** Quarterly 10% 0% **SC Corrections**

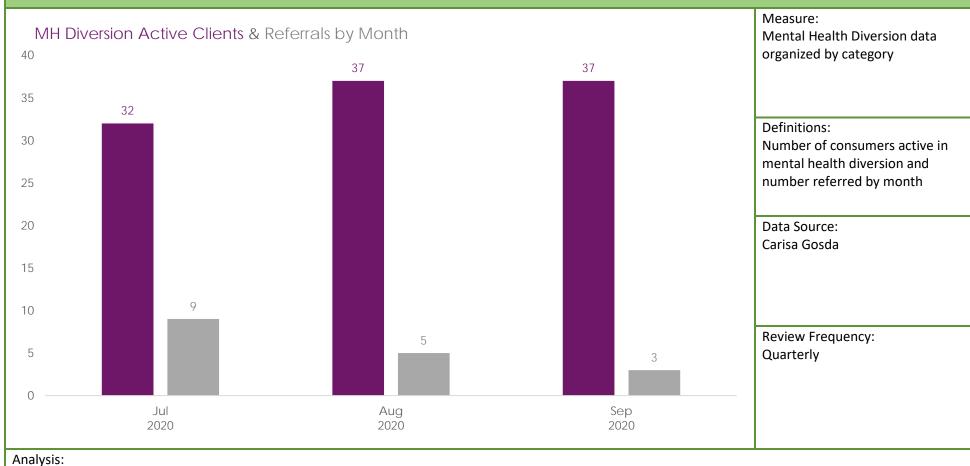
Analysis:

This is point in time data gathered at the end of the period of review. Employees who are trained and employed at end of reporting period.

^{**} This data is impacted by COVID – 19 – training is temporarily suspended

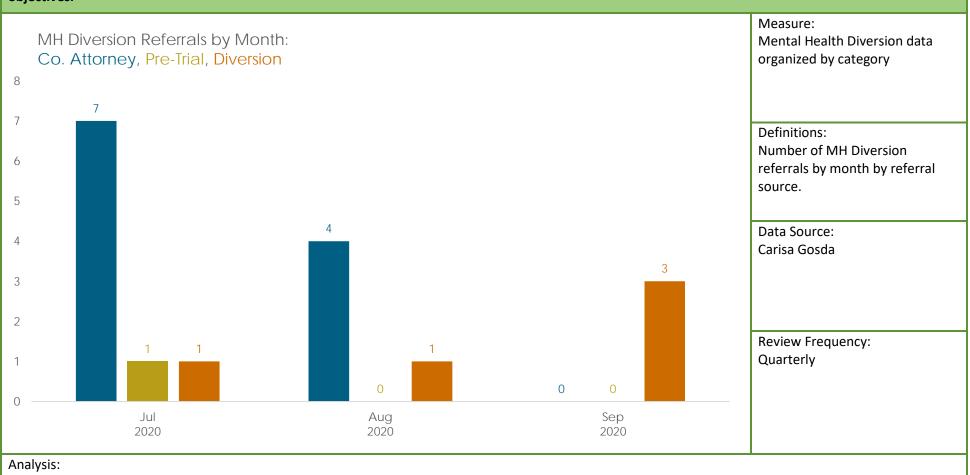
GOAL 2: Shorten the Average Length of Stay for People with a Serious Mental Illness (SMI) in Jail





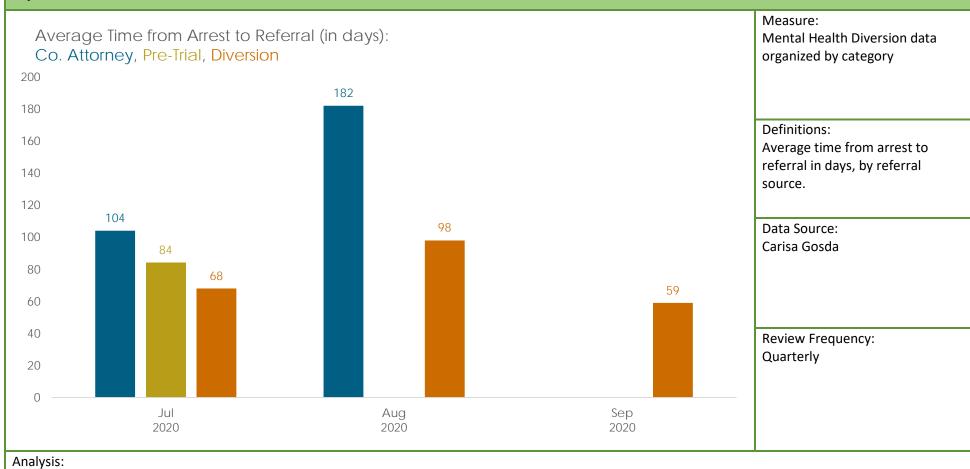
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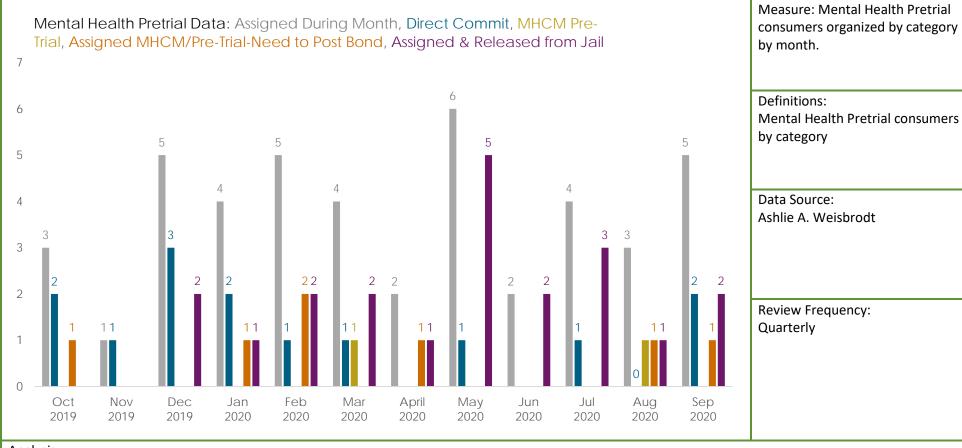
GOAL 2: Shorten the Average Length of Stay for People with a Serious Mental Illness (SMI) in Jail

Objective 2: By the end of April, Stepping Up Team will analyze Mental Health Diversion data and Mental Health Pre-Trial data in order to establish 2020 objectives.



GOAL 2: Shorten the Average Length of Stay for People with a Serious Mental Illness (SMI) in Jail

Objective 2: By the end of April, Stepping Up Team will analyze Mental Health Diversion data and Mental Health Pre-Trial data in order to establish 2020 objectives.



Analysis:

GOAL 2: Shorten the Average Length of Stay for People with a Serious Mental Illness (SMI) in Jail

Objective 2: By the end of April, Stepping Up Team will analyze Mental Health Diversion data and Mental Health Pre-Trial data in order to establish 2020 objectives.

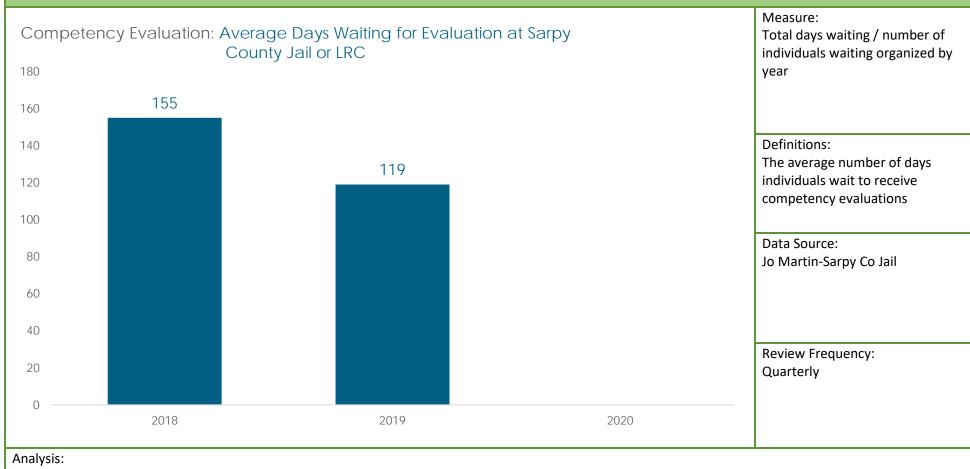


Analysis:

The average number of total clients participating on a monthly basis is trending down.

GOAL 2: Shorten the Average Length of Stay for People with a Serious Mental Illness (SMI) in Jail

Objective 4: Collect baseline data on individuals in jail waiting to receive competency restorative treatment at LRC (# of individuals, # of days, # of days receiving treatment).

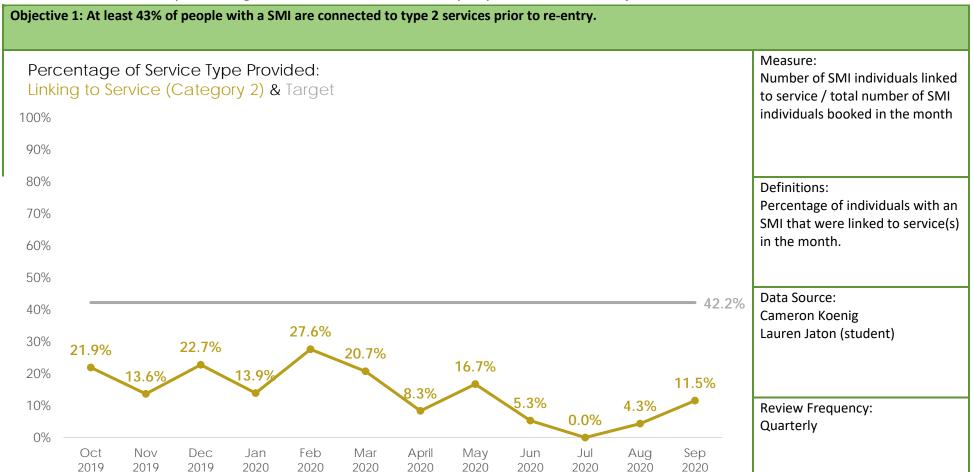


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GOAL 3: Increase the percentage of connection to care for people with a SMI in jail. **Ashley Berg Champion**

Objective 1: At least 43% of people with a SMI are connected to type 2 services prior to re-entry.			
Strategy	Target	Notes/updates/completion date	
a. Monitor data; identify opportunities.	2021		
 a. Practicum student will be oriented and trained on the data collection process for this measure. 	Oct. 2020		
Objective 2: At least 14% of people with a SMI who are not connected to type 1 services prior to re-entry are connected to type 1 services prior to re-entry.			
a. Monitor data; identify opportunities.	2021		
 a. Practicum student will be oriented and trained on the data collection process for this measure. 	Oct. 2020		
Objective 3: 100% of individuals who receive a LAI while in jail will have a scheduled appointment wit within the required timeframe.	h an outpatie	nt prescriber (medication management)	
 Develop a process for ensuring LAI recipients have a community-based appointment with a prescriber, prior to release. Practicum Student will lead. 	Oct 2020		
b. Data collection processes will be identified and reporting will begin for Dec. 2020	Dec. 2020		
Objective 4: Discuss connection with BAART-individuals continuing with methadone (pregnant female BAART prior to incarceration.	s) if on metha	adone maintenance program with	
 Sarpy County Jail will determine timeframe for readiness to meet with Region 6 and BAART (Diana Meadors). 	2021	On-hold pending COVID Response	
Objective 5: Explore opportunities with network providers to utilize Daily Arrest Report.			
a. V. Maca will schedule a meeting with Curt Vincentini, Miles Glasgow and Kim Kalina with Region 6 to discuss.	Fall 2020		
Objective 6: Collect baseline data on the # and % of individuals with an SMI who were Medicaid eligible prior to jail.			
a. Jo and Vicki meeting to identify strategies (consider pilot with MCO). Practicum Student will assist with identifying a strategy for data collection.	Jan. 2021	In process	

GOAL 3: Increase the percentage of connection to care for people with an SMI in jail.

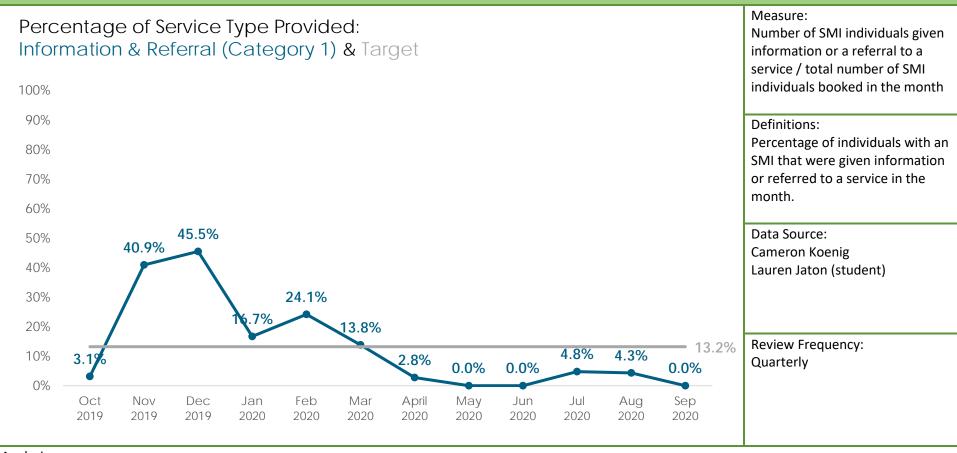


Analysis:

^{** 43%} represents an increase of 10% above Sarpy County's baseline of Type 2 connections to care in accordance with the National Stepping Up Initiative's target goal for CY _____.

^{**} This data point is impacted by the COVID – 19 virus.

Objective 2: At least 14% of people with a SMI who are not connected to type 2 services prior to re-entry are connected to type 1 services prior to re-entry.



Analysis:

^{** 14%} represents an increase of 10% above Sarpy County's baseline of Type 1 connections to care in accordance with the National Stepping Up Initiative's target goal for CY _____. ** This data point is impacted by the COVID – 19 virus.

Objective 3: 100% of individuals who receive a LAI while in jail will have a scheduled appointment with an outpatient prescriber (medication management) within the required timeframe.	
	Measure:
	Definitions:
	Data Source:
	Review Frequency:
Analysis:	

Objective 4: Discuss connection with BAART-individuals continuing with methadone (pregnant females) if on methadone maintenance program with BAART prior to incarceration.	
	Measure:
	Definitions:
	Data Source:
	Review Frequency:
Analysis:	

Objective 5: Explore opportunities with network providers to utilize Daily Arrest Report.	
Not sure there will be data for this objective.	Measure:
	Definitions:
	Data Source:
	Review Frequency:
Analysis:	

Objective 6: Collect baseline data on the # and % of individuals with an SMI who were Medicaid eligible prior to jail		
	Measure:	
	Definitions:	
	Data Source:	
	Review Frequency:	
Analysis:		

GOAL 4: Lower the Rates of Recidivism for Individuals with a Serious Mental Illness (SMI) in Jail **Jo Martin Champion**

Objective 1: Evaluate data from the Specialized Transition Planning (STP) aka Familiar Faces Project to determine impact on recidivism.			
Strategy	Target	Notes/updates/completion date	
a. Collect baseline data, develop report, share with team.	2021		
a. Distribute final outcome measure document with Stepping Up Team.	Oct. 2020		
Objective 2: Explore feasibility of determining if individual was able to utilize connections to care upon previous release? Return to use/Relapse?			

AD HOC Data

	Analysis & Findings
Analysis:	

Participants

- John Hubbard- Corrections
- Kyla Frederick- Corrections
- Jo Martin-Corrections
- Sgt. Rob Hillabrand-Sarpy Co. Sheriff
- Kate Gatewood- County Attorney
- Augustine Osuala-County Attorney
- Ashley Berg- Public Defender/Social Work
- Dean Loftus-Mental Health Diversion
- Carisa Gosda-Diversion
- David Soto-Diversion
- Jacob Berst- Community Corrections
- Ashlie Weisbrodt-Mental Health Pre-Trial
- Sharon Boehmer-Human Services
- Jeff Jennings-Probation
- Honorable Stefanie Martinez-District Court Judge

Region 6 Behavioral Healthcare Contacts

Vicki Maca, LCSW, LMHP

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